

1 **SSYS Q3 2016 Earnings Script**

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3 **SLIDE 1 & 2: TITLE SLIDES**

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5 **SPEAKER: Operator**

6
7 Good day, ladies and gentlemen. Welcome to today's conference call to discuss Stratasys' third
8 quarter financial results.

9
10 My name is [INSERT], and I'm your operator for today's call. [INSERT RELEVANT INSTRUCTIONS].

11
12 And now, I'd like to hand the call over to Shane Glenn, Vice President of Investor Relations for
13 Stratasys. Mr. Glenn, please go ahead.

14
15 **SLIDE 3&4: FLS & NON-GAAP DISCLOSURE**

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17 **SPEAKER: Shane Glenn**

18
19 Good morning, everyone, and thank you for joining us to discuss our third quarter financial results.
20 On the call with us today are Ilan Levin, CEO, and Erez Simha, CFO and COO of Stratasys.

21
22 I remind you that access to today's call, including the prepared slide presentation, is available
23 online at the web address provided in our press release.

24
25 In addition, a replay of today's call, including access to the slide presentation, will also be available,
26 and can be accessed through the investor section of our website.

27
28 We will begin by reminding everyone that certain statements made on this call regarding Stratasys'
29 strategy, and the statements regarding its projected future financial performance, including the
30 financial guidance concerning its expected results for 2016, are forward-looking statements
31 reflecting management's current expectations and beliefs. These forward-looking statements are
32 based on current information that is, by its nature, subject to rapid and even abrupt change. Due to
33 risks and uncertainties associated with Stratasys' business, actual results could differ materially
34 from those projected or implied by these forward-looking statements. These risks and uncertainties
35 include, but are not limited to: any failure to efficiently and successfully integrate the operations of
36 Stratasys, Inc. and Objet Ltd. after their merger as well as MakerBot, Solid Concepts, Harvest and
37 GrabCAD after their acquisition or to successfully establish and execute effective post-acquisition
38 integration plans; changes in the overall global economic environment; the impact of competition
39 and new technologies; changes in the general market, political and economic conditions in the
40 countries in which we operate; any underestimates in projected capital expenditures and liquidity;
41 changes in our strategy; changes in applicable government regulations and approvals; changes in
42 customers' budgeting priorities; lower than expected demand for our products and services;
43 reduction in our profitability due to shifting in our product mix into lower margin products or our
44 shifting in our revenues mix significantly towards our AM services business; costs and potential
45 liability relating to litigation and regulatory proceedings; and those factors referred to in Item 3.D
46 "Key Information - Risk Factors", Item 4, "Information on the Company", and Item 5, "Operating and
47 Financial Review and Prospects" in our 2015 Annual Report, as well as in the 2015 Annual Report
48 generally. Readers are urged to carefully review and consider the various disclosures made
49 throughout the Form 6-K that attaches Stratasys' unaudited, condensed consolidated financial
50 statements as of, and for the quarter and nine months ended, September 30, 2016, and its review of

51 its results of operations and financial condition for those periods, which has been furnished to the
52 SEC on or about the date hereof, Stratasy's 2015 Annual Report, and in Stratasy's other reports filed
53 with or furnished to the SEC, which are designed to advise interested parties of the risks and factors
54 that may affect our business, financial condition, results of operations and prospects. Any guidance
55 provided, and other forward-looking statements made, on this call are made as of the date hereof,
56 and Stratasy undertakes no obligation to publicly update or revise any forward-looking
57 statements, whether as a result of new information, future events or otherwise, except as required
58 by law.

59 As in previous quarters, today's call will include GAAP and non-GAAP financial measures. The non-
60 GAAP financial measures should be read in combination with our GAAP metrics to evaluate our
61 performance. Certain non-GAAP to GAAP reconciliations are provided in the table contained in our
62 slide presentation and today's press release.

63
64 Now I would like to turn the call over to our CEO, Ilan Levin. Ilan?

65
66 **SLIDE 5: OPENING SUMMARY**

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68 **SPEAKER: Ilan Levin**

69
70 Thank you Shane.

71
72 Good morning everyone, and thank you for joining today's call.

73
74 During the third quarter, we were pleased to recognize additional operational improvements
75 during the period, which were reflected in a decline in non-GAAP operating expenses, and an
76 increase in non-GAAP gross margin compared to the same period last year.

77
78 As our industry continues to mature beyond general purpose design and engineering applications,
79 we are observing a growing opportunity for value-added advanced manufacturing applications
80 across industry verticals, such as aerospace, automotive, medical and education.

81
82 We recently made several announcements that demonstrate our commitment to targeting this
83 opportunity, that include exciting relationships with leading global manufacturing companies.

84
85 I will return later in the call to provide you more details on these important initiatives, as well as
86 other key developments, but first, I will turn the call over to our CFO and COO, Erez Simha, who will
87 review the details of our financial results.

88 Erez?

89
90 **SLIDE 6&7: FINANCIAL RESULTS SUMMARY**

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92 **SPEAKER: Erez Simha**

93
94 Thank you, Ilan, and good morning, everyone.

95
96 The market environment did not change significantly, and remained similar to the environment
97 observed in recent quarters. We have made significant progress in controlling our operating
98 expenses during the period.

99

100 As a result, both our non-GAAP gross margin and non-GAAP operating margin improved over the
101 same period last year.

102

103 Total revenue in the third quarter decreased by 6% to \$157.2 million compared to \$167.6 million
104 for the same period last year.

105

106 MakerBot product and service revenue declined 29% in the third quarter over last year, driven by
107 overall market weakness, and timing of new product introductions.

108

109 Market demand remains similar to levels in previous quarters, and sales cycles remain extended,
110 which is contributing to slower hardware sales across all regions and business units.

111

112 GAAP operating loss for the third quarter was \$19.4 million, compared to a loss of \$931.3 million
113 for the third quarter last year.

114

115 Non-GAAP operating income improved year-over-year to \$3.3 million, compared to a loss of \$10.0
116 million for the same period last year.

117

118 GAAP net loss for the third quarter was \$20.8 million, or a loss of \$0.40 per diluted share, compared
119 to a loss of \$901.3 million, or a loss of \$17.35 per diluted share for the same period last year.

120

121 Non-GAAP net income for the third quarter was \$0.1 million, or \$0.00 per diluted share, compared
122 to non-GAAP net income of \$0.7 million, or \$0.01 per diluted share, reported for the same period
123 last year.

124

125 Non-GAAP net income included a tax expense of \$3.5 million, or a tax rate of 104.1%, which
126 resulted from the non-cash valuation allowance on deferred tax assets related to our U.S.
127 subsidiaries. GAAP tax expense was \$1.5 million.

128

129 **SLIDE 8: REVENUE**

130

131 Product revenue in the third quarter decreased by 7% to \$110.1 million, as compared to the same
132 period last year.

133

134 Within product revenue, system revenue for the quarter declined by 20% over the same period last
135 year, driven primarily by the level of overall market demand we discussed previously.

136

137 However, we were pleased to see systems utilization remain strong, and overall, we are pleased
138 with the growth and stability in the recurring revenue generated by our installed base of systems.

139

140 Consumables revenue for the quarter increased 12% compared to the same period last year,
141 reflecting steady utilization trends within our installed base.

142

143 Services revenue in the third quarter decreased by 4% to \$47.1 million, as compared to the same
144 period last year.

145

146 However, within service revenue, customer support revenue, which includes the revenue generated
147 mainly by maintenance contracts on our systems, increased by 6.7% compared to the same period
148 last year, driven primarily by growth in our installed base of systems.

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SLIDE 9: GROSS MARGIN

GAAP gross margin was 46.9% for the third quarter, compared to a GAAP negative gross margin of 47.7% for the same period last year.

Non-GAAP gross margin improved to 54.0% for the third quarter, compared to 50.8% for the same period last year.

Product gross margin improved driven by sales mix, and aggressive cost control efforts in operations that reduced the level of production inefficiencies that we have experienced in prior quarters.

Service gross margin also improved compared to same period last year, helped by our cost control efforts.

SLIDE 10: OPERATING TRENDS

GAAP operating expenses declined by 89% to \$93.0 million for the third quarter, as compared to the same period last year.

Non-GAAP operating expenses declined by 14% to \$81.6 million for the third quarter, as compared to the same period last year.

In addition, non-GAAP operating expenses in the quarter declined by 5% sequentially when compared to the second quarter of 2016; with GAAP operating expenses declining by 3.7% sequentially.

These favorable trends in operating expenses over the last three quarters reflect the positive impact of our operational initiatives, and our overall focus on improving operational efficiencies and reducing our direct and indirect spending.

We should note that these planned cost reductions do not impact our long-term strategic initiatives, and in some instances we have actually increased investments in areas we view as strategically important for long-term growth.

SLIDE 11: GEOGRAPHIC MIX

The following slide provides you with a breakdown of our geographic sales for the quarter, which reflects the broad-based weakness we have outlined previously.

Our regional results were consistent with the trends we have observed in recent quarters.

SLIDE 12: BALANCE SHEET

GAAP EBITDA for the third quarter amounted to \$3.5 million.

Non-GAAP EBITDA for the third quarter amounted to \$12.0 million, compared to \$19.5 in Q2 2016 and a \$1.5 million deficit for the same period last year.

199 The Company used \$2.5 million of cash from operations during the third quarter, and holds \$239.3
200 million in cash and cash equivalents as of September 30, 2016.

201 Inventory at the end of the third quarter increased slightly to \$127.0 million as compared to \$125.7
202 million at the end of the second quarter. We continue to focus aggressively on managing inventory
203 levels.

204 Accounts receivable decreased slightly to \$109.2 million, compared to \$113.3 million at the end of
205 the second quarter. DSO on 12-month trailing revenue decreased slightly to 59, compared to 60 in
206 the previous quarter.

207

208 **SLIDE 13: SUMMARY**

209

210 In summary,

211

- 212 1.) For the third quarter, we did not see any fundamental change in the market environment
213 compared to recent quarters, and continue to observe lengthened sales cycles and system
214 sales weakness.
- 215 2.) Despite softer sales for new systems, we are pleased with the strength of our recurring
216 product and service revenue, which reflects stable system utilization and demand for our
217 premium materials.
- 218 3.) We are also pleased with the significant reduction in operating expenses during the period
219 that resulted from our ongoing cost control efforts; leading to improvements in both non-
220 GAAP operating and gross margin over last year.
- 221 4.) Going forward, we will remain focused on investing around advanced manufacturing
222 applications within our key focus industries, and managing our resources in response to our
223 strategic goals and market conditions.
- 224 5.) And finally, we believe we maintain a strong balance sheet with sufficient capital to invest
225 for the future and capitalize on emerging opportunities.

226

227 I would now like to turn the call over to our VP of Investor Relations, Shane Glenn, who will provide
228 you greater details on our 2016 financial guidance. Shane?

229 **SLIDE 14: GUIDANCE**

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231 **SPEAKER: Shane Glenn**

232

233 Thank you, Erez.

234

235 Our guidance for 2016 is updated as follows:

236

- 237 1. Total revenue in the range of \$662 to \$673 million, with non-GAAP net income in the range
238 of \$7 to \$11 million, or \$0.13 to \$0.21 per diluted share.
- 239 2. GAAP net loss of \$76 to \$71 million, or (\$1.44) to (\$1.35) per basic share.
- 240 3. Non-GAAP earnings guidance excludes \$59.0 million of projected amortization of intangible
241 assets; \$21.0 million of share-based compensation expense; \$10.0 to \$11.0 million in
242 merger and acquisition related expense; and \$7.0 to \$8.0 million in reorganization and
243 other related costs; and includes \$15.0 million in tax expenses related to non-GAAP
244 adjustments.

245
246 Additionally, we are providing the following estimates regarding our company's potential
247 performance and strategic plans for the remainder of 2016:
248

249 Based on revenue trends in the nine months of the year, we now believe that we will end 2016
250 with:

- 251
- 252 1. Gross margin in a range of 54% to 55%;
 - 253 2. Operating margin of 3% to 4%;
 - 254 3. Tax expense of \$15 to \$17 million, which includes the negative impact of the planned
255 accounting treatment for tax valuation allowance; and
 - 256 4. Capital expenditures projected at \$50 to \$60 million.
- 257

258 As previously discussed, our relatively high estimated non-GAAP tax rate for 2016 is a function of
259 the ongoing non-cash valuation allowance on deferred tax assets we expect to record throughout
260 the year.

261 As Erez mentioned, these deferred tax assets have expiration dates many years into the future, and
262 we do anticipate being able to ultimately recognize their value to offset perspective tax liabilities.

263 We have achieved a significant improvement in our operating structure in 2016 which can translate
264 into improved operating profit compared to the prior year, and in future years.

265 Given the expected ongoing negative impact of not recording a tax benefit on U.S. tax losses on our
266 net income loss, the Company believes non-GAAP operating profit growth would be the best
267 measure of performance in 2016.

268 Appropriate reconciliations between GAAP and non-GAAP financial measures are provided in a
269 table at the end of our press release and slide presentation, with itemized detail of the non-GAAP
270 financial measures.

271
272 Now, I'd like to turn the call back over to our CEO, Ilan Levin. Ilan?

273 **SLIDE 15: STRATEGIC OVERVIEW**

274 SPEAKER: Ilan Levin

275 Thank you, Shane.

276 We are making progress in shifting our focus and resources towards providing advanced design
277 and additive manufacturing solutions; and remain excited about the growth potential of these
278 initiatives.

279 As our industry matures and expands beyond traditional applications, we expect the development
280 of advanced solutions that target specific customer applications with enhanced value will drive an
281 exciting new phase of growth for our company and industry.

282 We are leveraging our core assets, as well as expanding our relationships with other leading global
283 manufacturing companies, to develop these high-value added applications.

288 Our recent announcements illustrate our commitment to developing solutions for both design and
289 manufacturing; and highlight the importance of collaborating within our industry.

290 **SLIDE 16: APPLICATIONS**

291
292 Our FDM technology is currently used by numerous OEMs within the automotive and aerospace
293 industries for the production of low-volume parts, such as interior panels, brackets and air ducts.
294

295 We believe these relationships provide a valuable opportunity to develop new solutions and more
296 advanced applications.
297

298 In September we announced two advanced technology demonstration platforms based on our FDM
299 manufacturing technology, which are designed to specifically address advanced industrial
300 manufacturing and rapid prototyping applications within the aerospace and automotive industries,
301 by dramatically improving throughput, part performance and design customization.
302

303 The Stratasys Infinite-Build 3D Demonstrator, developed with the Boeing Company and the Ford
304 Motor Company, is designed to target manufacturing applications by lowering the constraints
305 associated with part size and build speed, with a tool change functionality that allows for
306 unattended production with multiple materials.
307

308 In addition to the Infinite-Build, we announced the Stratasys Robotic Composite Demonstrator,
309 developed with Siemens, which is designed for the use of composite materials to make strong and
310 lightweight structures.
311

312 The production of composite materials is often constrained by part geometry and a labor-intensive
313 manufacturing process, and the Robotic Demonstrator features eight-axes of motion control,
314 enabling greater geometric freedom, and the elimination of support structures for faster builds and
315 reduced post processing.
316

317 The new platform integrates Stratasys additive manufacturing technology with industrial motion
318 control hardware and design-to-3D printing software capabilities developed by Siemens.
319

320 We believe that working directly with other global leaders in manufacturing is critical for our
321 growth within manufacturing, and we are pleased with our progress.
322

323 **SLIDE 17: AIRBUS**

324
325 We recently announced that leading aircraft manufacturer Airbus is standardizing on our printing
326 material for the production of flight parts for its A350 XWB aircraft.
327

328 We believe this represents a significant development for the broader adoption of our solutions
329 within the aerospace industry; and demonstrates the commitment that major industry players are
330 making to additive manufacturing.
331

332 **SLIDE 18: MAKERBOT**

333
334 As we focus on long-term opportunities in manufacturing, we also remain strategically committed
335 to the desktop space, and to improving our value proposition within the category.
336

337 During the third quarter, we announced new MakerBot desktop 3D printers, software, and material
338 solution offerings tailored for the education and professional markets.

339
340 The new MakerBot Replicator+ and Replicator Mini+ 3D printers provide significant reliability and
341 speed improvements, as well as larger build volumes and reduced noise during operation.

342
343 Additionally, we announced MakerBot Print and Mobile software applications, which are designed
344 to help professionals in integrating MakerBot into their CAD workflows; and help educators
345 introduce students to 3D printing.

346
347 Finally, we launched Thingiverse Education, designed to help educators with access to valuable
348 classroom content created by other educators.

349
350 With MakeBot, we are intensely focused on the education and entry-level professional prototyping
351 markets, and believe we now have the most complete and comprehensive ecosystem within the
352 industry.

353
354 **SLIDE 19: SUMMARY**

355
356 In summary:

- 357
- 358 1. We remain focused on developing a clear value proposition for our customers by leveraging
359 our core assets and cultivating new capabilities to develop an advanced ecosystem of
360 applications and manufacturing solutions;
 - 361 2. We are pleased with the initial reception to the Stratasys Infinite-Build and Robotic
362 Composite 3D Demonstrators, as well as our new MakerBot offerings;
 - 363 3. We will continue to expand our relationships with key global manufacturing companies that
364 can help advance our overall strategy;
 - 365 4. Operationally, we are pleased with the additional improvements we recognized in third
366 quarter; and are committed to seeking further improvements that will better optimize our
367 cost structure;
 - 368 5. And finally, we remain excited about the long-term growth potential within our industry
369 and our company's future.

370
371 Operator, please open the call for questions.

372
373 **SLIDE 20: Q&A**

374
375 SPEAKER: Ilan Levin

376
377 Thank you for joining today's call. We look forward to speaking with you again next quarter.
378 Goodbye.

379
380 **SLIDE 21: FINANCIAL RECONCILIATION TABLES**